

	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
Cost improvement plan (£M) (NHSI Plan)						20.59	19.29	20.08	17.45	17.50
....of which non-recurrent (£M)	Please see exemption on accompanying document					5.12	1.86	7.77	5.06	5.48
....of which Income Generation (£M)						4.39	3.11	0.25	0.53	4.81