



# Blackpool Teaching Hospitals

**NHS Foundation Trust** 

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#### Introduction

Low proportion of cardiac outpatient appointments are conducted as video consultations; 50 of 2839, 2% in November 2021. The number and proportion declined as we emerged from the pandemic and has continued to decline since. Outpatient appointments shifted to telephone, which are less satisfying for both patients and clinicians. However, roll out of the video consultation software was rushed due to lockdown and there were problems which made clinicians reluctant to use it. We conducted a root cause analysis and identified barriers to the adoption of video outpatient appointments, which we incorporated into our driver diagram. We created a team which included a patient representative, a clinician, education, transformation and administration specialists to include a range of expert skills and knowledge to deliver improvement.

#### Aim

To increase the proportion of cardiac outpatient appointments conducted as video consultations from 2% in November 2022 to 15% by the end of December 2023, 50 to approximately 425, respectively.

#### **Initial Assessment**

We know this is important to the Trust's objectives. Movements to virtual appointments support both the NHS Long Term Strategy, the Trust's Five-Year Strategy and the Trust's Green Plan. Virtual appointments are seen as a useful format by patients, as indicated by our survey results that showed almost 60% thought there was a role for them in the outpatient offer. Patients highlighted benefits of not having to travel and wait for long periods in the hospital.

# Change Ideas



- To offer patients appointments via video consultation
- 1. How many patients offered video appointments accepted
- 2. How many patients who accepted a video appointment, completed the video appointment.

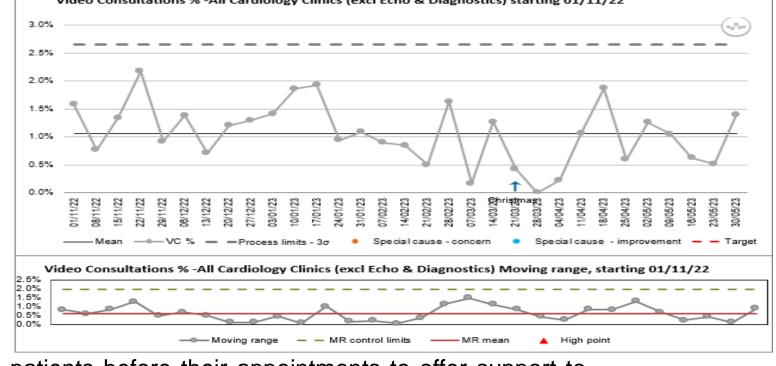
rest ritie:	Attend Any	where Patient Contact (Pre/P	ost)			Date:	177057202	3
Tester:		ichhhofer Clinic on the 16 <sup>th</sup> M		Cycle#:	1	1	Driver:	Clear process is in place
		), to offer patients appointmens via video						to support video
	consultatio							consultations
		different consultant						
			ring patients video consultation appointments					
What is the overall GOAL of the test?*		To increase use of video consultation in this clinic						
*Identify your overall go	oal: To make	something work better? Lear	n how an innovation	on works?	Les	arn how to tex	ct in a new o	context? Learn how to
spread or implement?								
1) PLAN					[	3) STUDY		
Questions: Questions you		redictions: Make a	ons: Make a Data: Data you'll collect		[	What were the results? Comment on your		
have about what will happen.		ediction for each question. to test predictions		ns		predictions in the rows below. Were they correct?		
What do you want to learn?		t optional.			l	Record any data summaries as well.		
How many patients offered		of patients contacted	Numbers contacted			18 people on clinic, 10 were contacted		
video appointments accept.		Numbers accepted		ted	_	successfully and 5 agreed to a video appointment		
					_		75 pulled or	ut on the day
						1 DNA'd		
How many patients who		of patients accepted Numbers accepted			ı	2 appointments were successful with good		
accepted video appointment,			Numbers completing			feedback		
completed video appointment			video appointme	ent	-			
Details: Describe the who/what/when/where of the test. Include your data collection plan.						What did you learn?		
14 patients on will be contacted to attend Dr Jonas Eichhhofer Clinic on the 16 <sup>th</sup> May to					1	If patients a	ccept in adv	ance they may change
offer them an appointmens via video consultation.						their mind on the day.		
Clare Westwell will contact patients on the list prior to clinic to offer video appointment and						To establish what the contributing factors are for		
send relevant information and appointment links						future clinics		
Clare to record who has accepted and any unprompted feedback						Support for patients using Digital Navigators		
Jonas will record video clinic outcomes on data collection sheet below						required for first time having a virtual appointment. Support for some patient groups		
								d demographics plays a
				I	I		.,	

### Results

This chart shows the uptake of video consultation in the Cardiology department.

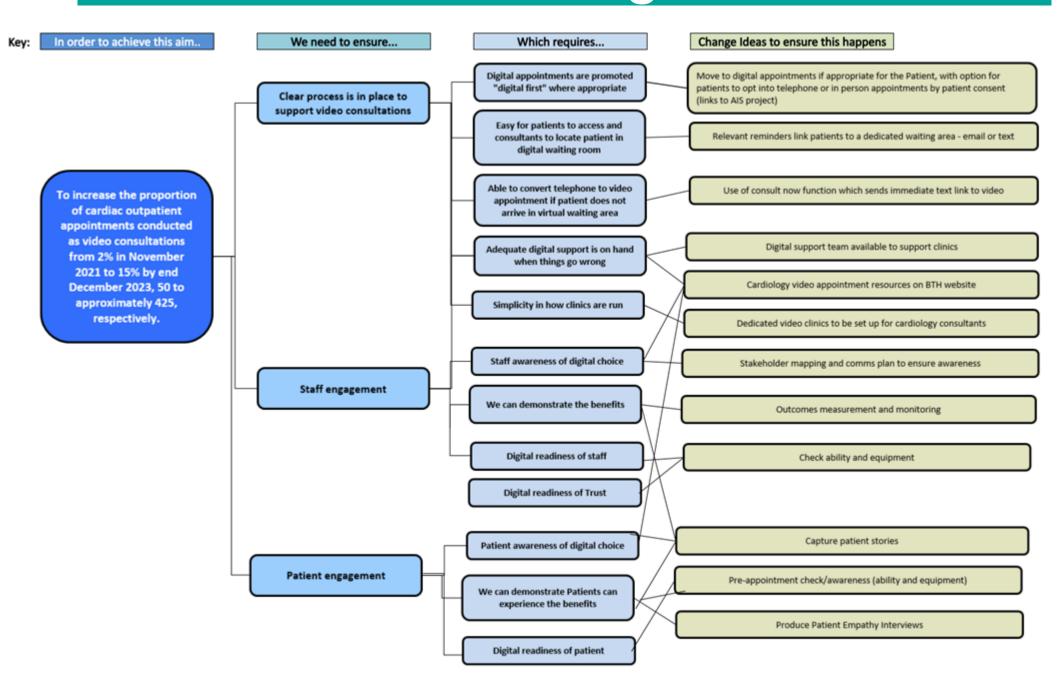
We did not progress to divisional

We did not progress to divisional wide implementation, but we have learned more about the challenges of the current system.



One of our change ideas, calling patients before their appointments to offer support to attend their video appointments, increased uptake for Dr Wong's clinics in January 2023 to 8.4% against an average of 4.4% for the period of the CQA project.

### Driver Diagram



### Patient & Service User Feedback

Loved it and would like to see this rolled out in the future

Would have my appts like this in the future





Full consultation given; full context of conversation had – Brilliant!

Sat waiting in the virtual room for 45 mins but wasn't an issue as sat at home relaxing in the warm.

Doctor's camera wasn't

working, connection lost,



On the day didn't feel well, didn't want to do video, may try again another day.

reverted to telephone appointment.

#### Lessons Learned

- By speaking to patients and having a patient on our team we have understood what the impact can be on someone and can now improve the process.
- We went a mile wide and an inch deep, need to go an inch wide and a mile deep.
- We missed opportunities available within our own team working with Jonas' clinics
- Having a clear set of metrics in place to monitor our impact is vital

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- Patient choice is the most important consideration for this work some patients really want video appointments, but some don't
- It is important to continue reviewing our team charter, making sure everyone is clear on their roles and establishing our rhythm and routine

# Next steps

We are proud that we had a patient representative as a core team member. Alma kept us patient focused and her insight, combine with the empathy interviews means we understand the impact on patients. We know we need to refocus to be an inch wide and a mile deep and this is what we will work on going forward. We will take our learning and work with Jonas to improve uptake video appointments in his clinics. Once we know what works we will scale to other clinicians.



The video we developed as part of the CQA is an excellent resource to promote video appointments and we will ensure this is shared across the Trust.

# Acknowledgments

Thanks to Sarah Herron for all her support throughout this project.