



**Blackpool Teaching
Hospitals**
NHS Foundation Trust



Our Green Plan

2022 - 2025



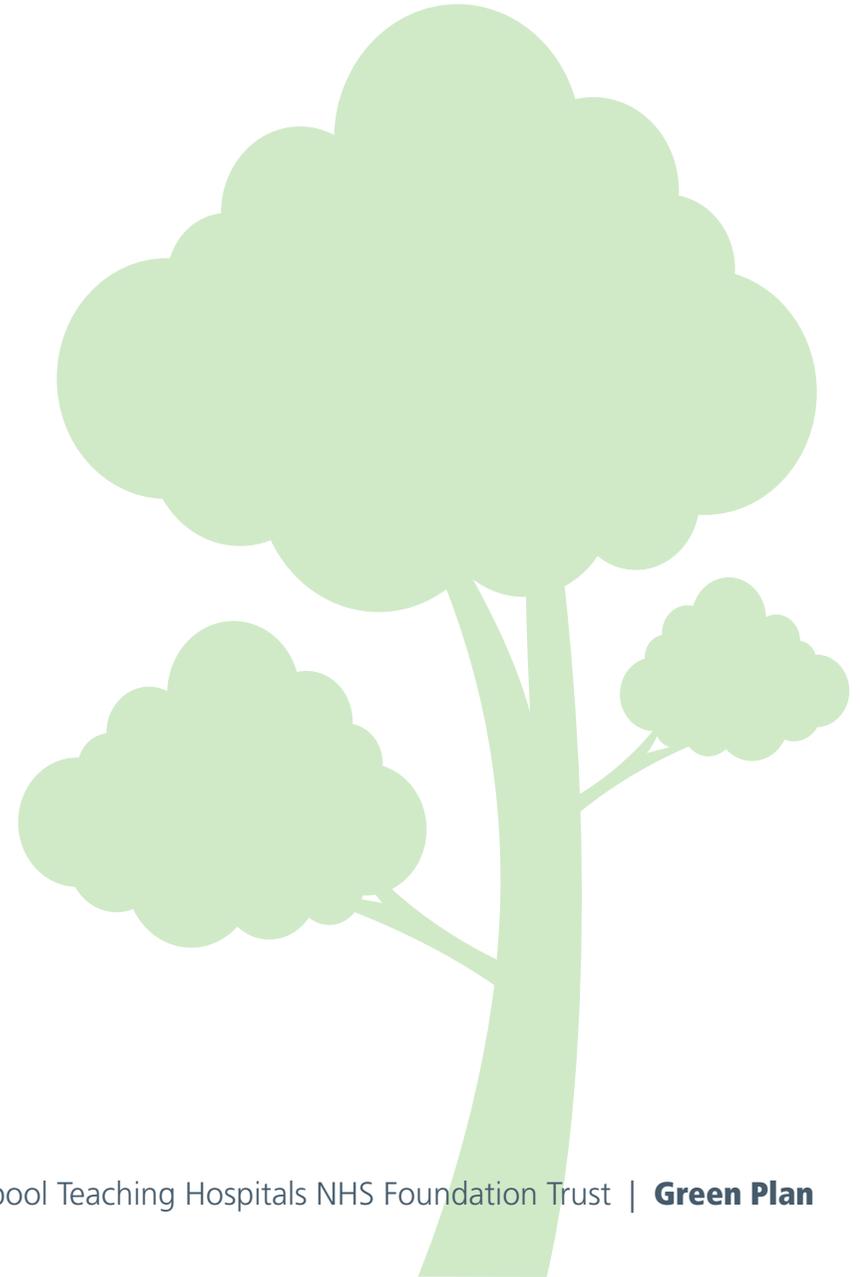
Together we care

Contents

- 03** Foreword
 - 05** Introduction
 - 06** Our anchor ambition
 - 07** Our Partnerships
 - 08** The UN Sustainable Development goals
 - 09** Progress on sustainable development
 - 10** Green Plan purpose and goals
-

- 11** Buildings
 - 12** Energy and Water
 - 13** Green space and biodiversity
 - 14** Waste
 - 15** Journeys
 - 16** Sustainable models of care
 - 17** Procurement
 - 18** Food and nutrition
 - 19** Adaptation
 - 20** Our People
 - 21** Our approach
-

- 22** How you can help
- 23** Governance and reporting



Foreword

Welcome to the **Blackpool Teaching Hospitals Green Plan**. There's a lot to read and absorb but don't worry – this plan is about more than words.

It's about what we do next as a Trust – an organisation made up of thousands of staff caring for and interacting with hundreds of thousands of people in our community.

The NHS has committed to a target of 'net zero' in less than 25 years, and as part of that great institution we will be doing our bit. But we're also part of a community here in Blackpool, Fylde and Wyre and in the wider North West.

This plan won't just support our staff and the people we care for, but its targets and initiatives will play a part in making this area a better, healthier, greener place. In these pages you'll read what we want to achieve – but at the heart of it all is our stated outcome: to ultimately improve the health and wellbeing of all who live and work within the Fylde Coast communities we serve.

As Chief Executive and Chair of Blackpool Teaching Hospitals, together we are focused on involving both our colleagues who work tirelessly for the good of our community, and the community itself.

There will always be the 'big ticket' ideas that involve the entire trust – reducing our reliance on fossil fuels for example – but we are proud that this plan sets out a number of ways people can engage with the Green Plan directly and on a personal level. So to our staff, get involved – become a Green Champion to help spread the word among your team, or take part in our Bright Ideas initiative which will see the best suggestions become real, measurable policies.

To our patients and wider community - we can't do this alone – Blackpool Teaching Hospitals has been at the centre of this community for generations, and we're not going to stop now. Working with our partners in the private and public sectors we will be proud to lead the way, but also to learn from others.

We can't do this alone, and we hope this Green Plan will demonstrate how serious a commitment we are making. Let's make a difference, together.

Trish Armstrong-Child
Chief Executive

Steve Fogg
Chairman

Colleague Foreword

One of the clearest indications of climate change for me is the extremes of weather we are starting to see – and how that will impact our daily lives. I’m a keen gardener, and the weather is something I am very conscious of in terms of growing seasons.

People talk about the worst winds or flooding they’ve ever seen locally, and how we’re seeing them more and more often in recent years. This pattern will only continue over time.

I believe, yes, climate change is something to be scared of – because without that fear I can’t see many people will make the changes we need them to. It’s something I’m very conscious of personally, and believe there is a lot more that people can do both individually and as part of the organisations they work for. In particular, large businesses and organisations do have a duty to play a part.

Because we are such a large organisation and so important to our local community, I think there’s a lot of things that could be done to improve our impact on the environment.

As part of the big picture they maybe haven’t been our priority until recently and it’s great to see the Trust developing this Green Plan.

By the very nature of what we do as a Trust, many things are single-use, particularly when it comes to direct patient care. Outside of this patient care though, there’s a lot more we could be doing. Just this year there are things I’ve seen that have shocked me, and I’ve tried to play my part, particularly in re-using items.

I’m known in my team for my passion for recycling – that might be a desk which otherwise could end up in the waste compound. At work I also collect plastics that can’t go through the normal recycling stream – crisp packets and sweet wrappers, biscuit packets and chocolate wrappers. These can be sent away to be dealt with professionally by specialist recycling companies – something many people don’t even know.

The easiest answer sometimes is to throw things away and start again with new. I know the Green Plan will cover a lot more than this, but personally that is one of the biggest things I see. This could result not only in environmental benefits but also save money too.

I would call on all my colleagues to do their bit – read the plan, understand what we are trying to achieve and why, then make some changes to the way you work. If we all make one small change, we’re one step closer to having that big impact.

Naomi Singleton

Assistant Service Manager for Long-term Conditions and Specialist Medicine | Integrated Medicine and Patient Flow

Introduction

Climate change has consequences for population health; from air pollution, which worsens the health of people with cardiovascular and respiratory disease; to severe weather events, that cause injury and death and impact upon our ability to deliver health services; and changing weather patterns that can make parts of the world uninhabitable, causing starvation and pushing people to migrate.

The COP26 event held in Glasgow during October and November 2021 has made clear the need for, and global commitment to, urgent action to tackle climate change and prevent health impacts. The UK Government has committed the country to net zero carbon emissions by 2050. The NHS is responsible for 4% of England's emissions and in October 2020 committed to reaching net zero for the emissions directly controlled by 2040 and net zero for emissions that can be influenced, but not directly controlled, by 2045.

As one of the largest organisations and employers across the Fylde Coast we have a significant impact but also an important opportunity to make a positive difference in both carbon emissions and population health. We generate large amounts of waste and emissions from our clinical service provision. The journeys needed to deliver goods and services and move staff, patients and visitors impacts on local air quality. Having a clear and intentional plan will allow us to focus on and manage our impact on the environment, whilst improving quality and access to services for those who need them.

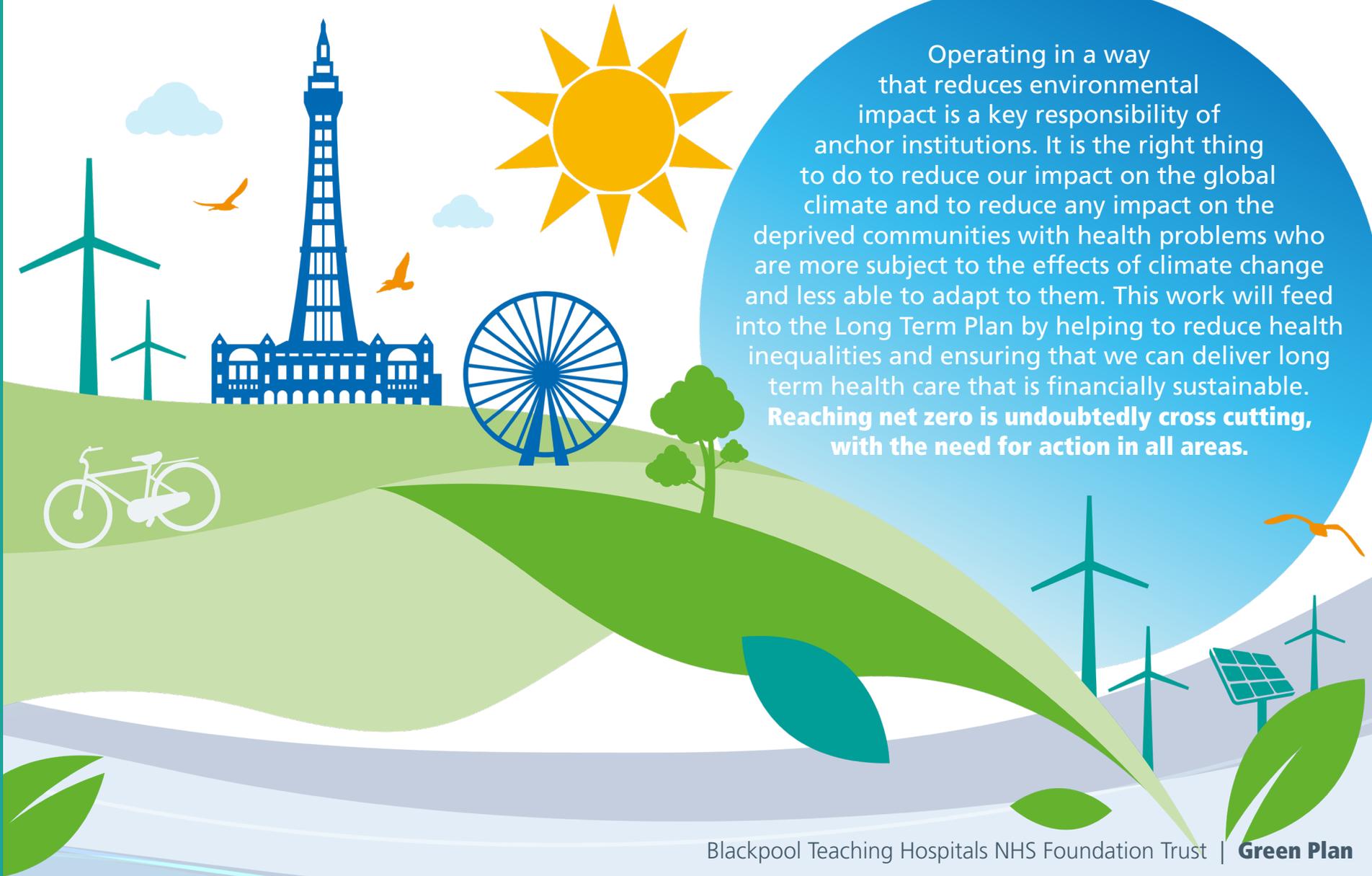
We recognise our role as an anchor institution in the Fylde Coast and our responsibility to work with our partners to explore opportunities and support our staff to adopt new models of care, to improve the environment and the health and wellbeing of the population we serve. We will focus on mitigating the Trust's contribution to climate change, rather than offsetting, as well as adapting to the impacts of climate change across all the Trust's sites and services.

Wherever possible, we will align ourselves with the United Nations' Sustainable Development Goals for 2030. In the coming years, we all need to think differently and act urgently to reduce our carbon emissions from our own operations and supply chain, look after the natural environment, adapt to changing environmental conditions and move away from a disposable culture. In doing so our buildings, systems, supplies, operations and employees will be fit for the future, and able to provide a safe and effective healthcare service for generations to come.

Our anchor ambition

Saving our planet, lifting people out of poverty, advancing economic growth...these are one and the same fight. Solutions to one problem must be solutions for all.

Ban Ki-moon



Operating in a way that reduces environmental impact is a key responsibility of anchor institutions. It is the right thing to do to reduce our impact on the global climate and to reduce any impact on the deprived communities with health problems who are more subject to the effects of climate change and less able to adapt to them. This work will feed into the Long Term Plan by helping to reduce health inequalities and ensuring that we can deliver long term health care that is financially sustainable. **Reaching net zero is undoubtedly cross cutting, with the need for action in all areas.**

Our Partnerships

A key role of anchor institutions is to work in partnership with other local anchors to tackle strategic challenges.

Blackpool Teaching Hospitals commits to playing a full and active role in local partnerships and projects with local partners.

This includes working with our local authority partners on both organisational and place-based climate change projects and being an active member in the Blackpool Climate Action Partnership.

We will learn from partners in the public, private and voluntary sector who are already working with intention to improve their social value through positive environmental, social and financial impact.

Blackpool Council



Blackpool Council climate emergency

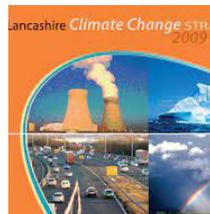
Climate action partnership

[Click here to view](#)

Blackpool Council climate emergency

Climate emergency

[Click here to view](#)



Lancashire County Council

Lancashire climate change strategy

[Click here to view](#)

The UN Sustainable Development goals

The United Nations' 2030 Agenda for Sustainable Development identifies 17 sustainable development goals to ensure "peace and prosperity for people and the planet, now and into the future". We identify how our plan will address as many of these goals as possible.

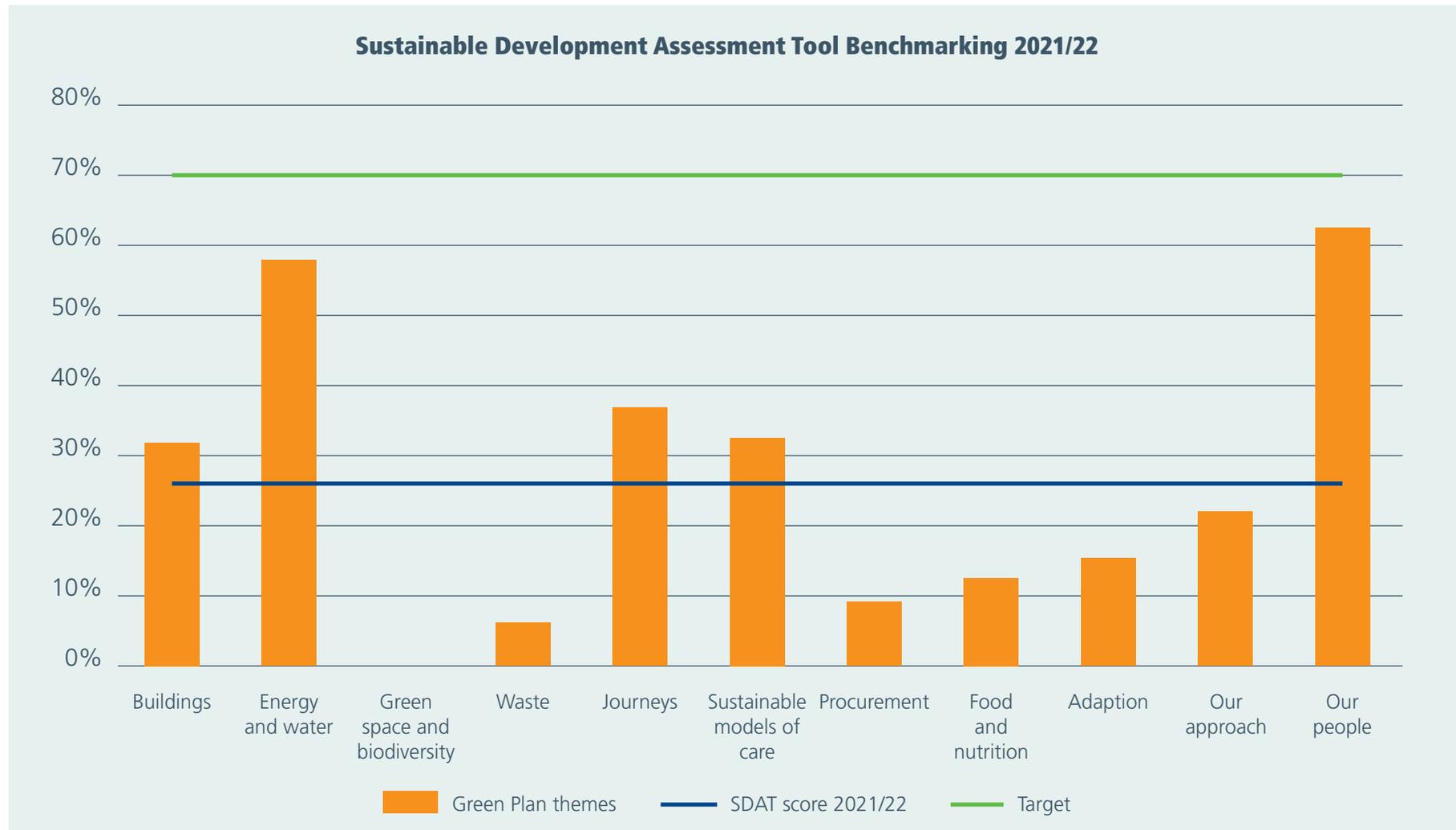


We should no longer measure our wealth and success in the graph that shows economic growth, but in the curve that shows the emissions of greenhouse gases.

Greta Thunberg

Progress on sustainable development

We measure our progress on sustainable development using the Sustainable Development Assessment Tool (SDAT). Our first application of the tool was in October 2021 to inform this plan and we scored 27% overall. Some areas scored more highly than others, but overall there is a large opportunity for improvement in our contribution to the UN Sustainable Development Goals. We will repeat the measurement on an annual basis with the overall target to achieve 70% in our overall SDAT and in each theme area. Our approach to achieve this is outlined in this Green Plan.



Green Plan purpose and goals



What we want
to achieve:

We will have positive and engaged staff who believe in the value of sustainability and are enabled to deliver it. We will be recognised as delivering excellent social value by our place-based partners. We will reduce our environmental impact, protect our natural environment, and ensure we deliver compassionate and sustainable healthcare. We will improve the health and wellbeing of all who live and work within the Fylde Coast communities we serve.

Goal 01

Net zero by 2040 for direct emissions.

Goal 02

Contributing to all the UN Sustainable Development Goals – achieving 70% rating in our Sustainable Development Assessment tool by 2025.

Buildings



What have we achieved to date?

- The Trust has signed up to a £25m Emergency Village scheme aimed at BREEAM Very Good
- All contractors for the building works have been locally sourced where possible



What do we want to achieve?

- Reduce the environmental impact of building works
- Capital projects consider whole-life costs of materials
- New builds aim for BREEAM Very Good to Excellent



How will we measure our success?

- New builds and refurbishments assessed against relevant standards such as Passivhaus, EnerPHit, BREEAM or WELL
- SDAT score for capital projects
- Annual review of the Development Control Plan



How can we achieve it?

- Create a Development Control Plan that considers sustainable steps in developing the site for future use in the context of the Trust's estates strategy. This is to include green spaces and biodiversity
- Develop a sustainability decision-making tool for capital projects, including refurbishments and decommissioning, to encourage estate repurposing, material reuse, resource efficiency and a culture of reducing raw material consumption. embed this into procurement processes for design and construction teams
- Deliver sustainability training for our Capital Projects staff to enhance sustainability knowledge and carbon literacy
- Include Sustainability Impact Assessment in all capital business cases
- Work with contractors to take a whole-life carbon and costing approach to the design and construction of new buildings, and refurbishments, to maximise in-use energy and water efficiency, and allow building adaptability and flexibility
- Apply certifications such as BREEAM and WELL Building standard to guide selection of appropriate measures and maximise benefits, including the installation of best-in-class technologies that improve our carbon performance
- Embed sustainable travel and efficient delivery of goods and services into estate design and development





Energy and Water



What have we achieved to date?

- Since April 2021 our electricity is purchased from renewable sources backed by Renewable Energy Guaranteed of Origin (REGO) certificates
- Combined Heat & Power (CHP) is installed at BVH and Clifton, providing a more efficient generation of electricity and heating
- Lighting has been replaced with LED across large portions of sites to minimise electricity use. Key improvements include the hospital main corridors, Victoria Court car park and main entrance car park
- Technologies to minimise energy use, such as heat recovery in air handling units, controlling car park lighting and optimising building management systems (MBS) are employed extensively
- Utility services entering the site are all connected to logging equipment, providing accurate measurement for billing purposes and consumption profiling



What do we want to achieve?

- Reduce emissions from energy and water use



How will we measure our success?

- SDAT score for energy and water
- Annual ERIC returns
- Total energy use (kWh)
- Energy use intensity (kWh per m² and per patient contact)
- Total water consumption (m³)
- Water use intensity (m³ per m² and per patient contact)
- Carbon emissions from energy use and water use (tCO₂e)
- Carbon emissions from energy use intensity and water use intensity (kgCO₂e per m² and per patient contact)



How can we achieve it?

- Improve energy and water use data, availability, analysis and reporting through implementation of automatic meter reading for energy sub meters within the property portfolio
- Strategic review to identify alternative fuel sources, which can provide a valuable commodity to the Trust while minimising carbon emissions and reliance on external generation
- Monitor water consumption across our estate and use this data to support proposals for targeted energy efficiency schemes to manage and reduce use
- Identify opportunities to reduce energy through improvements to plant room equipment and building infrastructure such as lighting
- Develop a programme of targeted energy and water efficiency projects and develop any immediately available opportunities

Green space and biodiversity



What have we achieved to date?

- The Gardening Team is taking a positive lead in creating green spaces for both staff and visitors on site



What do we want to achieve?

- We maximise the quality of our green assets and use them to improve staff and patient wellbeing and support biodiversity
- Our grounds and green spaces are maintained in a way that minimise negative environmental impacts (e.g. low use of pesticides and sustainably managing organic wastes)



How will we measure our success?

- SDAT score for green space and biodiversity
- Establish a metric to track our progress towards our aim of enhancing the biodiversity of our buildings and land



How can we achieve it?

- Document the extent, type and quality of our natural assets so we can inform our plans to extend and protect these
- Develop a green space and biodiversity plan, which will be easy to understand and publicly available
- Work with local greenspace and biodiversity partners such as wildlife trusts, local beekeepers, or the local nature partnership to improve biodiversity on our estate in line with local strategic plans
- Promote health and wellbeing through social prescribing and offering staff and patients opportunities to take part in food growing, beekeeping and other physical activities in nature
- Create an edible wellbeing garden at Blackpool Victoria hospital for staff and patients
- Seek to provide biodiversity net gain through our new building developments
- Repurpose unused areas, such as roof space and walls with a focus on improving green space for biodiversity including wildflower areas and installing beehives
- Consistent approaches to encouraging walking meetings and adopting new ways of taking advantage of green spaces





Waste



What have we achieved to date?

- We have a system in place for recording the use of hazardous substances and chemicals on our estate and for ensuring that all legal requirements are met (e.g. COSHH)
- We capture and monitor waste outputs and their associated costs (carbon, financial and social) closely across different parts of the organisation and over time
- Our approach is leading to a continual reduction in our levels of waste, relative to the size of our organisation
- Waste streams are in place to segregate cardboards, confidential waste/paper, and bulky waste
- We operate a full recycling system in offices, wards and departments across the Trust
- We meet our legal responsibilities on waste handling and disposal



What do we want to achieve?

- Reduce our waste through reducing, reusing, repairing and recycling



How will we measure our success?

- SDAT score for sustainable use of resources
- Monitor waste KPIs
- Use the Waste App for data
- Annual Pre-acceptance Audit Report, ensure all actions are monitored and complete
- Annual Dangerous Goods Report, ensure all actions are monitored and complete



How can we achieve it?

- Develop a resource and waste management action plan to further apply the waste minimisation hierarchy in our organisations as requirement under the Waste Regulations 2011
- Develop an action plan to reduce levels of hazardous substances and chemicals in our estate
- Evidence with a ReFood Pure Bioenergy System that biodegradable materials in our wastes return nutrients to the soil (e.g. through composting on-site or via a contractor)
- Develop processes to identify suitable opportunities to convert our “waste” into a resource for community groups or charities
- Engage with our staff to support them to minimise waste and expense at home
- Develop and implement an action plan to support staff on how to reduce food wastage to reduce the environmental impact and to help support staff avoid food poverty
- Ensure we recycle the products we buy by streamlining product lines, including clinical consumables, and continually upgrading our recycling facilities
- Work with suppliers to procure products that offer innovative solutions to waste reduction, including take-back schemes, and promote sharing platforms for staff and patients

Journeys



What have we achieved to date?

- We have a Board approved healthy/active travel plan, developed in coordination with staff, patients, users, clients, visitors, and local communities, to encourage active travel
- We have leads to manage sustainable travel for the organisation encompassing, business travel, fleet, logistics, private user schemes, car parking and transport services
- We have introduced facilities to encourage active travel (e.g. secure cycle parking, bike lock ups, showers, and lockers) that are accessible to staff and visitors alike



What do we want to achieve?

- Make progress towards net zero emissions from our own fleet
- Support our staff and patients to reduce their emissions whilst improving their health and wellbeing



How will we measure our success?

- SDAT score for journeys
- Staff travel survey
- Clean Air Hospital framework score
- Health Outcomes of Travel Tool
- Carbon emissions from transport (tCO₂e)
- Number of staff using the cycle to work scheme



How can we achieve it?

- Introduce electric charging points in all car parks and offer reduced car parking charges for those using more environmentally friendly vehicles
- Promote cycle to work scheme and low emission vehicles through the staff user schemes
- Maintain working from home arrangements developed in response to the pandemic, where possible, and work with staff to increase remote meetings/training/participation rather than attend in person
- Encourage car sharing by offering incentives such as more parking spaces and reduced charges for those willing to share
- Identify those with high mileage claims and work with them to reduce this
- Work with local transport links to improve public transport





Sustainable models of care



What have we achieved to date?

- We have implemented an Electronic Document Management System (EDMS) that will support the implementation of an Electronic Patient Record
- We have identified leads and begun conversations about sustainable anaesthesia projects
- We implemented virtual outpatient appointments through our Care Home Connect project, which was estimated to save 91 tonnes of carbon emissions over a 12 month period in palliative care



What do we want to achieve?

- Deliver the best quality care while reducing the social, environmental and financial impact
- Divisions are engaged and own their own ambitions to be sustainable



How will we measure our success?

- Sustainable care models SDAT score
- Carbon emissions from anaesthetic gases (tCO₂ e)
- Proportion of outpatient appointments delivered by virtual clinics
- Patient miles negated



How can we achieve it?

- Embed the sustainability strategy themes and areas in each division through tailored action plans of specialist projects that are considered at key departmental meetings
- Develop a sustainable anaesthesia programme, raising awareness of the impact of anaesthetic gases on the environment and taking actions to reduce this by reducing and capturing most polluting gases
- Develop and deliver an ambitious annual programme of carbon reduction projects targeting carbon hotspots
- Identify and replace single-use items used in clinical practice, including personal protective equipment, with viable reusable alternatives or more sustainable disposables where reuse is not an option
- Further extension of the Care Homes Connect project and creation of processes for monitoring and evaluation of the benefits
- Implementation of the Scanning Bureau to digitise patient records
- Implementation of MedChart, an electronic prescribing and medicines administration (EPMA) system which will replace paper prescriptions across inpatient areas

Procurement



What have we achieved to date?

- Part of the Lancashire Procurement Cluster (LPC) with East Lancashire Teaching Hospitals and Lancashire Teaching Hospitals
- The LPC have developed and implemented business strategies including:
 - A Sustainability Policy
 - A Modern Slavery and Human Trafficking Statement
 - Use of NHS Standards Terms and Conditions for all procurement processes
 - A quadruple aims methodology of reporting process that incorporates environmental, sustainability, localised procurement, and compliance with the Social Value Act
- Our staff have access to initiatives and discount schemes that allow them to procure more sustainable products (e.g. an NHS staff discounts programme with a sustainable products category)



What do we want to achieve?

- Embed sustainability and support for climate change action in all purchasing decisions, working towards a net zero supply chain



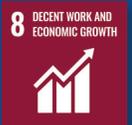
How will we measure our success?

- Procurement SDAT score
- LPC quadruple aims reporting tool
- An increase in environmentally friendly choices of goods/discounts/services by staff



How can we achieve it?

- LPC will collaborate with BTH to embed sustainability into the Trust by advising on sustainable purchasing solutions
- Move towards being paper-free and favour products with high recycled content
- Work with NHSEI on an ICS regional strategy looking at reducing single use products and increasing the use of re-usable products
- Ensuring tender processes award on whole life costs whether purchasing for goods, services and or works
- Work with NHS Supply Chain who are the primary supplier to the NHS of products
- Ensure that the staff offer clearly identifies initiatives that support green choices – e.g. Cars/ICT/bikes





Food and nutrition



What have we achieved to date?

- Introduced monthly meat free Mondays in our staff restaurant
- Our catering contracts include a requirement to maximise the use of fresh and seasonal food to minimise the need for transportation which exceeds government guidelines
- We use biodegradable takeaway cartons, disposable cups and drink stirrers in the staff restaurant
- 100% of bottled cold beverages sold in the Restaurant are recyclable
- 71% of our suppliers are local. We serve and promote healthy and sustainable food choices in our organisation to patients and staff; and public vending machines are CQUIN compliant



What do we want to achieve?

- Reduce the environmental impact of our food whilst improving nutrition
- Increase the amount of healthy and sustainable food choices in our organisation, including from catering services as well as on sale to staff, patients and public in vending machines and retail outlets located within our estate



How will we measure our success?

- SDAT score for food and nutrition
- Soil Association Food for Life Award assessment



How can we achieve it?

- Work on our catering and food contracts to ensure their sustainability credentials exceed government guidelines such as Food for Life, red tractor, dolphin friendly, sustainable fish cities mark etc.
- Introduce recyclable packaging for patient salads/sandwiches
- Work with suppliers and commercial outlets on our sites to minimise food and packaging waste and promote ethical farming practices
- Deliver initiatives to reduce food waste in cooking, in our restaurants and cafes, and in our wards
- Follow the food waste hierarchy so food waste can be used to make animal feed, converted into energy or used to make compost. Landfill is a last resort
- Recycle kitchen waste materials including cooking oils and packaging materials
- Engage staff and patients in food growing onsite or at home and/or local sustainable food sourcing
- Actively promote access to sustainable products to our staff and patients

Adaptation



What have we achieved to date?

- We have a severe weather plan co-owned by the Trust, Blackpool Council and the two Fylde Coast CCGs. The plan is directly linked to the Heatwave and Cold Weather Plans for England and details specific actions for various alert levels according to national, LRF and organisation risk registers. Climate change adaptation is covered in the risk registers
- A multidisciplinary team has been established to develop a coordinated and integrated adaptation plan
- Integrated Emergency Management and multi-agency response plans ensure communities are supported during extreme weather events
- Our ICT systems use various innovative technologies to improve the resilience, flexibility and adaptation of our systems and infrastructure. These include fleet-managed multi-functional devices, co-location and replication of data centres, paired down air conditioning systems and “Attend Anywhere” communication systems to support service continuity. The Trust’s ICT equipment transportation fleet is being replaced with electric vehicles
- Flood attenuation and building ventilation mechanisms are designed with consideration of the impact on local communities and actions are taken to minimise risk



What do we want to achieve?

- To ensure that the Trust is prepared to manage the effects of climate change, particularly extreme weather events, including, but not limited to, coastal flooding, surface water flooding, high winds, extreme high temperatures, storms and droughts



How will we measure our success?

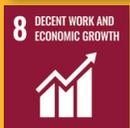
- Monitor and report the progress of our Climate Change Adaptation Plan (CCAP)
- Reduce risk rating in our climate change risk assessment
- SDAT score for adaptation



How can we achieve it?

- Nominate an Adaptation Lead with responsibility for coordination of adaptation planning, resilience, and emergency preparedness
- Incorporate climate change adaptation into our sustainability governance structure, corporate risk register and reporting processes
- Conduct a climate change risk assessment
- Create, and obtain Board approval for, an integrated, prioritised climate change adaptation plan linked into our Green Plan and resilience planning and communicate the plan to our staff
- Continue our work to install a monitoring system for overheating events, train staff how to monitor and report events





Our People



What have we achieved to date?

- Our workforce plan has been independently verified for positive impacts on health, wellbeing and sustainable development
- We demonstrate a commitment to sustainability nationally by participating in national sustainability campaigns (e.g. SDU sustainable health and care campaign, Earth Day and International Day of Happiness) and encourage staff to be involved
- We have visible processes and support to improve the health of our workforce (e.g. offering fitness classes, enabling active travel, providing healthy food choices, providing accessible spaces for staff for rest and reflection)



What do we want to achieve?

- Our people are active partners in delivering our Green Plan and are empowered to take action



How will we measure our success?

- Our people SDAT score
- Percentage of staff completing sustainability training (%)
- Number of Green Champions
- Number of Bright Ideas received and implemented



How can we achieve it?

- Ensure that the green agenda is incorporated into the staff induction process
- Ensure that sustainability is a core part of staff appraisals and all appraisals are paperless
- Deliver sustainability training to all new starters at induction and an advanced training programme for Green Champions
- Identify a workforce lead for sustainability and work together to incorporate sustainability into job descriptions, work plans and performance appraisals
- Carry out annual sustainability surveys to measure changes in staff awareness and behaviours
- Support the setting up of sustainability groups and staff-led user groups through which staff can steer positive change on a departmental level, focus on areas of specific interest, and work with other established staff groups and forums
- Develop a Bright Ideas initiative for staff to propose trust projects and funding streams to help us achieve net zero
- Establish a scheme for staff to make individual green pledges for their own action to help us achieve net zero

Our approach

What have we achieved to date?

- Identified a board-level lead on sustainability
- Established a working group to develop and deliver the Green Plan
- Begun to build links with other anchor organisations on the Fylde Coast to explore projects to achieve shared sustainability goals

What do we want to achieve?

Ensure sustainability is embedded within organisational decision making:

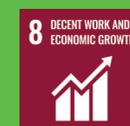
- Deliver, monitor and report on sustainability progress
- Senior staff, stakeholders and governors are engaged in, and accountable for, delivering our Green Plan, and policies, procedures, business cases and processes reflect this

How will we measure our success?

- Assess SDAT score in line with target of 70%
- Percentage of reports and business cases including a sustainability impact assessment
- Percentage of quality improvement projects using a sustainability quality improvement methodology
- Clear, measurable targets in annual Divisional Operating Plans

How can we achieve it?

- Maintain an up-to-date and ambitious Green Plan
- Report progress quarterly to the Operations committee and annually to the Board
- Incorporate sustainability into organisational processes, i.e. impact assessment, business cases, quality improvement
- Measure our baseline carbon impact, identify hotspots for intervention and develop a trajectory to reach NHS net zero targets
- Play an active role as an Anchor Institution, creating opportunities for local communities such as work experience and access to employment, thus contributing to the local economy and improving local population health
- Identify opportunities to work with other anchor organisations to deliver sustainability projects across the Fylde Coast
- Build meaningful engagement with young people on the Green Plan



How you can help

Do your bit for the Green Plan

At Blackpool Teaching Hospitals we are proud of how our colleagues are willing to 'get stuck in' and do their bit – whether it's the 100+ Wellbeing and Engagement Champions across the Trust, or the more than 5,000 winners of our Going The Extra Mile awards over the years. Now we're calling on you to support your Trust's Green Plan. This plan is full of great ideas and is a major commitment, but to achieve everything we're setting out to do, we need your help.

Green Champions

Can you spare a little time to act as a point of contact within your department, ward or area? This might be as simple as sharing information at your regular huddles, attending occasional Green Champion meetings or feeding back to the Green Plan Working Group any ideas your team may have. Training and resources will be provided.



Bright Ideas

With almost 8,000 staff at the Trust, we know there will be lots of people with brilliant ideas on how they can do their bit – and we'd love to hear them. We welcome ideas from anyone, whether it's something small or an idea that could make a difference across the Trust. We'll let you know how to submit them, and the best ideas each quarter will be rewarded with a prize.



Training

We'll be promoting a range of Green training opportunities – from smaller Green Champion sessions to training for managers. Keep an eye on the Trust's communications channels for more information.



Green Pledges

Are you going to bring in your own water bottle each day instead of buying a plastic one? Maybe your team is making donations to charity instead of sending Christmas cards? If you have an idea, let us know by filling in a special 'green pledge' form on the Green Plan intranet site. We'll be sharing these ideas via the Trust's social media and other communications channels so other people can be inspired.



Governance and reporting

Governance structure

A clear governance structure for accountability and reporting on progress towards this strategy is vital. Our Executive lead for sustainability is Dr Jim Gardner, Executive Medical Director. Dr Heather Catt, Consultant in Public Health, is the strategic lead for sustainability and chairs our Green Plan Working Group, which reports into Trust Board via the Operations Committee. The Green Plan working group is a well-attended, multidisciplinary committee with senior representatives from: estates, procurement, finance, human resources, organisational development, IT, planning and delivery, Staff Side, facilities, Atlas and library and knowledge services.

Clear leadership is needed to ensure we successfully deliver our Green Plan. The Green Plan is a living document outlining how we will fulfil our responsibility as an anchor institution and mitigate our impact on climate change. It is broad in scope and more detailed plans will be needed to underpin our approach and enable implementation. Important plans will include:

- Climate change adaption plan
- Green space and biodiversity plan
- Waste management plan
- Green travel plan
- Estates strategy
- Estates standard specification
- Divisional operating plans

Annual reports

- Sustainable Development Assessment Tool – the SDAT will be used to measure our progress on sustainability and to inform annual plans
- Trust sustainability report – this report will outline progress and highlight key activities during the previous year
- ERIC (Estates Return Information Collection) – this is a mandatory data collection for all NHS trusts
- Transport return – this is a mandatory data collection for all NHS trusts
- Staff sustainability survey

Progress reports

We will produce quarterly reports for the Operations Committee. We will report net zero data return to Greener NHS quarterly.

The only way forward, if we are going to improve the quality of the environment, is to get everybody involved.

Richard Rogers



Blackpool Teaching Hospitals

NHS Foundation Trust



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