

Annual Members Meeting

20th October 2021

Our one year strategy

Where are we up to?

No Waits

At M4 our operational teams have delivered:

- 92.8% of 2019/20 Elective procedures
- 94% of 2019/20 Outpatient activity

No Waste

- We have delivered £7.9m of our £20.7m QEP target
- We expect Circa £7m to be delivered through transforming our services
- We are developing our Green plan on how we become more sustainable as an NHS organisation
- We are developing an innovation hub to attract investment and research into the organisation.

No Harm

Our pressure ulcer collaborative have reduced category 2 Pressure Ulcers by:

- 56% in Phase 2 acute and Clifton Hospital
- 61% in Community Services

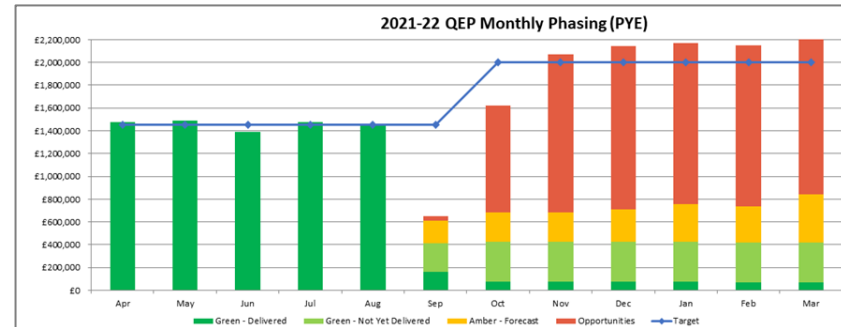
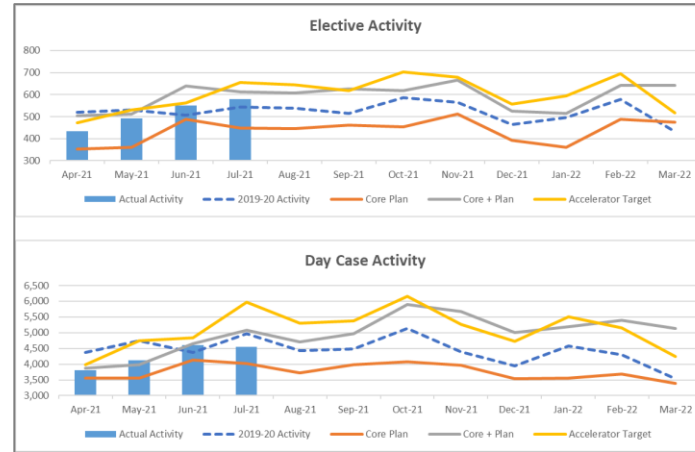
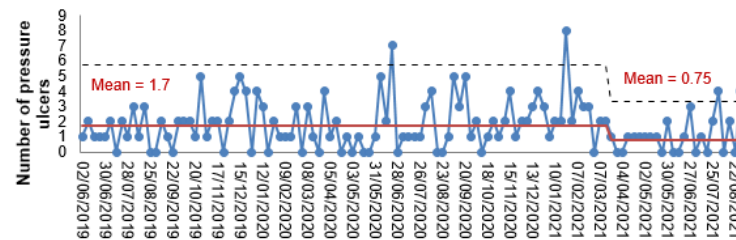


Figure 1 - C Chart to show Cat 2 Pressure ulcers at acute and Clifton, Phase II, between Jun 2019 – Sept 2021



Phase II acute & Clifton teams have achieved a **56%** reduction in category 2 pressure ulcers.

Our One Year Strategy at a glance



Why a one year strategy?

2020 was a year of radical change for the NHS, working as a system partner, we delivered high quality care to patients whilst responding to the Covid-19 pandemic. Our workforce responded by caring for patients in and out of hospital and by delivering world firsts in research and vaccinations. In 2021, we will need to



Restore:

Restoring our services back to pre-pandemic levels and supporting our workforce given the impact of Covid-19.

Reset

Learn, innovate and maintain improvements, whilst continuing to work on the prevention of Covid-19

Our Aim

Our aim for 2021 is to ensure the foundations are in place across all our services to build, collaborate and develop a new five year strategy. We want to invest in programmes of work that align to local and regional priorities, and ensure that we focus on working towards three key ambitions; zero harm, no waits and no waste. These three ambitions will be underpinned by work programmes focused on getting the ground work right, ensuring we have the foundations built to deliver a stronger, more resilient, fit for the future health and care service across the Fylde Coast.

Our Ambition



No Waits

Patients receive health care support in a timely manner with services working to recover any slippage caused by the Covid-19 pandemic.



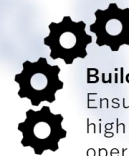
Zero Harm

Patients and families receive the highest quality care and support that is safe. Ensuring all our actions are mindful of the climate impact they are having.



No Waste

Ensure that our resources are used effectively and for the right reasons.



Building Foundations

Ensure that the foundations of high quality patient care, operational delivery and governance are embedded to help develop, redesign and innovate services with our system partners whilst ensuring our staff are supported.



Vision Safe Effective Care for Everyone, Everyday

Values People centred Positive Compassionate Excellent

Strategic Aims Best Care Best Place Best Value Best Team

Strategic Objectives

- Deliver high quality health outcomes and experience for everyone
- Reduce unwarranted variation in care pathways
- Improve access to care
- Reduce health inequalities
- Build Quality, Safety and Innovation into everything we do
- Empower patients to be active participants in care and improvement

- Realise our ambition as an Anchor institution within the local community
- Establish strong partnerships
- Improve the health and wellbeing of our population
- Contribute to the strategic intentions of the Provider Collaborative Board
- Agree lead provider services for BTH

- Become a financially sustainable organisation
- Drive data and digital innovation
- Redevelop estate across the community to address key operational challenges.
- Deliver new ways of working to achieve best value

- Promote Happy and Healthy teams
- Recruit, Retain and Grow the right capacity and capabilities in our teams
- Enable safe staffing everyday
- Actively promote Equality, Diversity and Inclusivity
- Develop and support our staff to adopt and adapt to new models of care

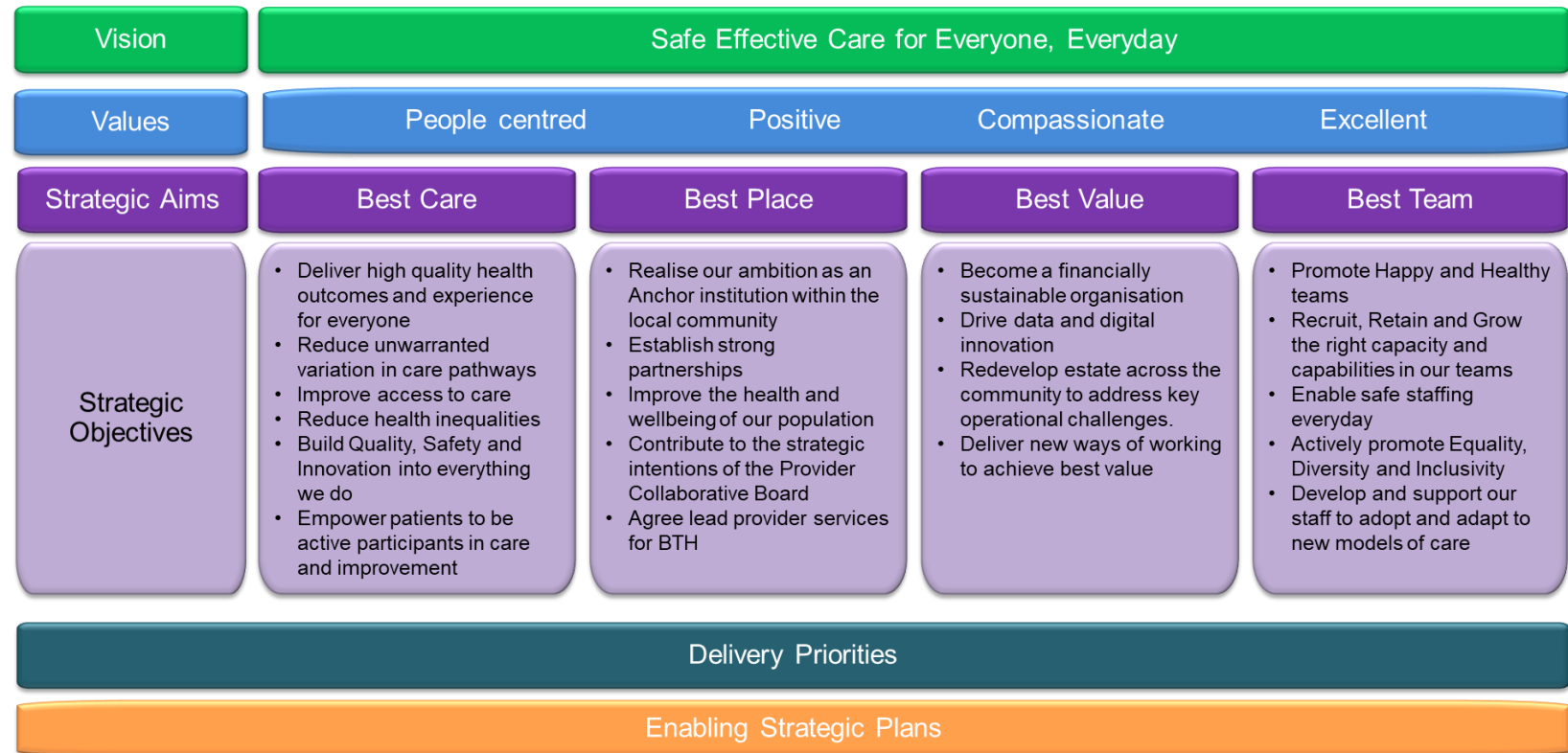
Delivery Priorities

Enabling Strategic Plans

Have your say:

Do you think the Strategic Framework covers the improvement expected at Blackpool Teaching Hospitals over the next five years?

If it does not, please write what is missing.



Our Aim Our Objectives Our Ambition

Best Care

- Deliver high quality health outcomes and experience for everyone
- Reduce unwarranted variation in care pathways
- Improve access to care
- Reduce health inequalities
- Build Quality and Innovation into everything we do
- Patients as active participants in care and improvement

Best Place

- Realise our ambition as an Anchor institution within the local community
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- Improve the health and wellbeing of our population
- Contribute to strategic intentions of the Provider Collaborative Board
- Agree lead provider services for BTH

Best Value

- Become a financially sustainable organisation
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Best Team

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50% reduction of avoidable harm

Expected mortality on weekdays and weekends

Top 20% Nationally for staff experience

Top 20% Nationally for patient experience and population health outcomes

Net Zero by 2035

Financially Sustainable by 2025

Our Ambition

50% reduction of avoidable harm

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Top 20% Nationally for staff experience

Top 20% Nationally for patient experience and population health outcomes

Net Zero by 2035

Financially Sustainable by 2025

Have your say:

Do you agree if we deliver these outcomes we will have made improvements to your lives?

If not, what are we missing or that we have not thought about that is important to you.

Our Evolving Priority Programmes

We expect this to be fluid and to support the Trust to lead the pace for change

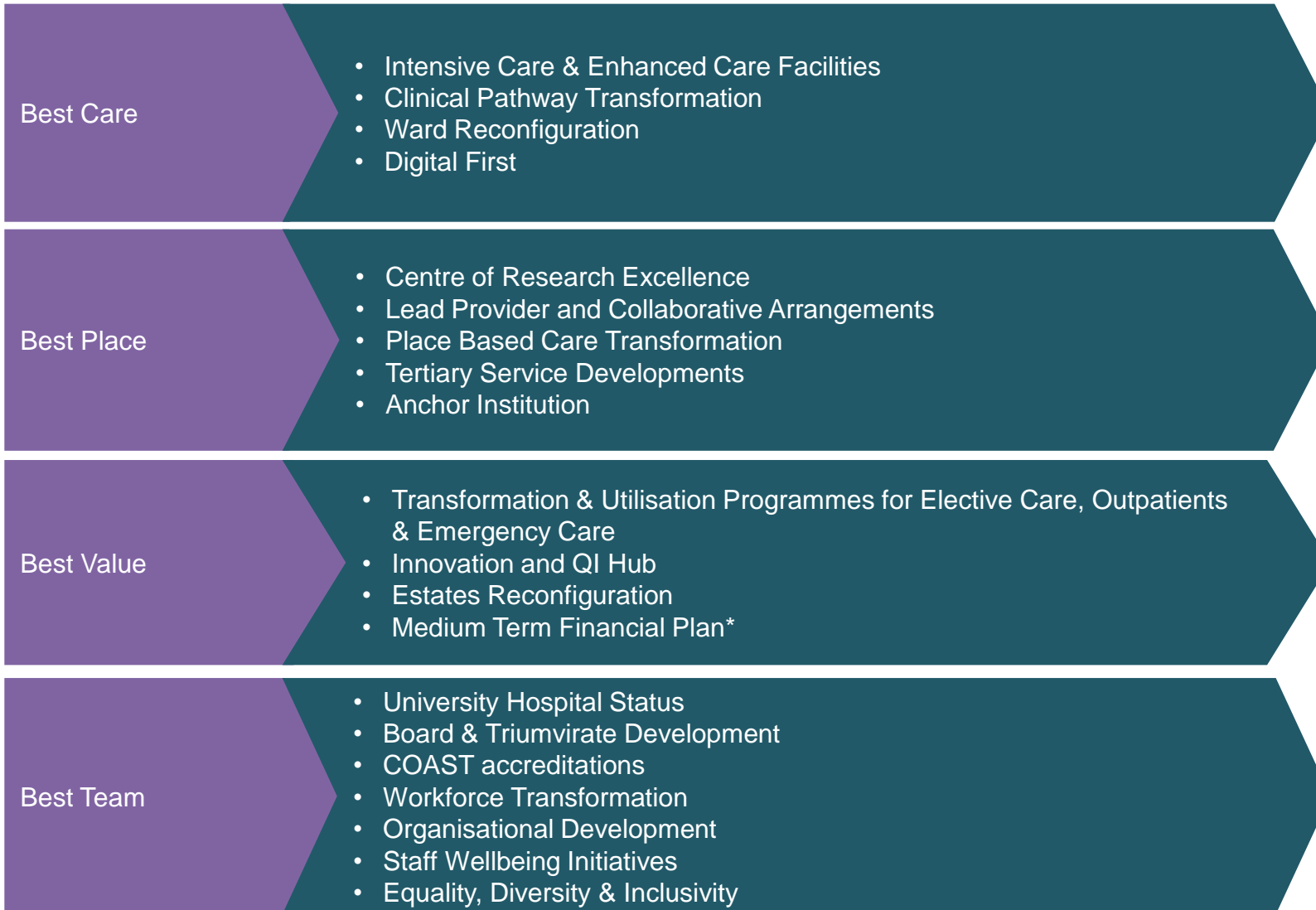


**Blackpool Teaching
Hospitals**

NHS Foundation Trust

Our Aim

Our Identified Delivery Programmes



Safe Effective Care for Everyone,
Everyday

*Dependent on Financial Funding Flows in recognition of change in NHS landscape

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**Blackpool Teaching
Hospitals**

NHS Foundation Trust

Our Aim

Our Identified Delivery Programmes

Best Care

- Intensive Care & Enhanced Care Facilities
- Clinical Pathway Transformation
- Ward Reconfiguration
- Digital First

Best Place

- Centre of Research Excellence
- Lead Provider and Collaborative Arrangements
- Place Based Care Transformation
- Tertiary Service Developments
- Anchor Institution

Best Value

- Transformation & Utilisation Programmes for Elective Care, Outpatients & Emergency Care
- Innovation and QI Hub
- Estates Reconfiguration
- Medium Term Financial Plan*

Best Team

- University Hospital Status
- Board & Triumvirate Development
- COAST accreditations
- Workforce Transformation
- Organisational Development
- Staff Wellbeing Initiatives
- Equality, Diversity & Inclusivity

Have your say:

What more do we need to do with our local communities in the delivery of this strategy?

*Dependent on Financial Funding Flows in recognition of change in NHS landscape

People Centred

Positive



Together we care

Compassion

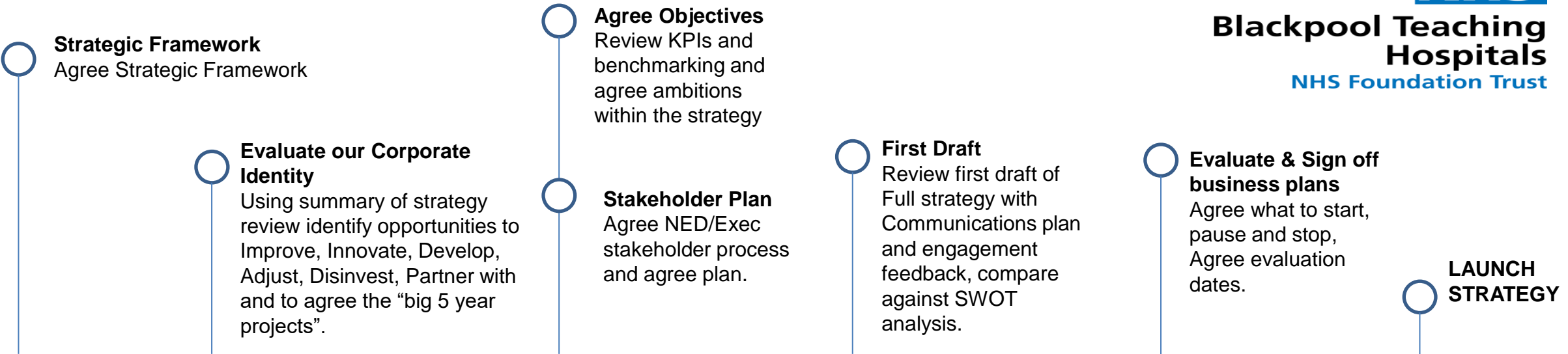
Excellence

Strategy Roadmap



Blackpool Teaching Hospitals
NHS Foundation Trust

Trust Board of Directors



July August September October November December January February March April

Operational Delivery



People Centred

Positive



Compassion

Excellence

Now to hear from You...